Financial Statements As Of December 31, 2023

(With Summarized Financial Information For The Year Ended December 31, 2022)

Together With Independent Auditors' Report





INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Humane Society of Boulder Valley, Inc.:

Opinion

We have audited the accompanying financial statements of Humane Society of Boulder Valley, Inc. (the "Society"), which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Society as of December 31, 2023, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Society and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditors' Report (Continued)

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Organization's internal control. Accordingly, no
 such opinion is expressed.

Independent Auditors' Report (Continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern for a reasonable period of time.

We are required to communicate to those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Reporting on Summarized Comparative Information

We have previously audited the Society's December 31, 2022 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 5, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2022, is consistent, in all material respects, with the audited financial statements from which it has been derived.

JDS Professional Group

July 28, 2025

Statement Of Financial Position

As Of December 31, 2023

(With Summarized Financial Information As of December 31, 2022)

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	2023	2022
ASSETS		
Current Assets:		
Cash and cash equivalents	747,449	\$ 682,318
Accounts receivable, net	74,093	492,842
Promises to give, net	1,067,576	363,053
Investments	4,966,609	5,290,531
Prepaid expenses	27,775	33,243
Inventories	3,824	9,218
Total Current Assets	6,887,326	6,871,205
Promises to give, less current portion	50,934	48,173
Beneficial interest in trusts, at market value	2,782,991	2,565,889
Cash restricted to purchase of capital expenditures	199,596	433,261
Investments restricted to endowments	178,254	164,660
Investments restricted to purchase of capital expenditures		389,506
Promises to give restricted for capital expenditures	146,950	415,660
Property and equipment, net	7,095,457	6,476,173
TOTAL ASSETS	\$ 17,341,508	\$ 17,364,527
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable, trade	\$ 142,277	\$ 196,711
Accrued payroll and other liabilities	417,231	347,193
Current portion of liability under split-interest	8,100	8,100
Total Current Liabilities	567,608	552,004
Liability under split-interest agreement	65,177	69,227
Total Liabilities	632,785	621,231
Net Assets:		
Undesignated	5,110,358	5,731,565
Investment in facilities, property and equipment	7,095,457	6,476,173
Total net assets without donor restrictions	12,205,815	12,207,738
Net assets with donor restrictions	4,502,908	4,535,558
Total Net Assets	16,708,723	16,743,296
TOTAL LIABILITIES AND NET ASSETS	\$ 17,341,508	\$ 17,364,527

The accompanying notes are an integral part of the financial statements.

Statement Of Activities For The Year Ended December 31, 2023

(With Summarized Financial Information For The Year Ended December 31, 2022)

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		2				S. 100	
		Without		With			
		Donor		Donor	2023		2022
		Restrictions	_	Restrictions	Total	_	Total
Support And Revenue:							
Contributions, grants and bequests	\$	2,140,406	\$	341,878	\$ 2,482,284	\$	4,747,633
Special events		601,129			601,129		363,219
Adoption fees		733,614			733,614		602,094
Surrender fees		68,348			68,348		46,488
Veterinary hospital		2,146,693			2,146,693		1,768,273
Pet training		299,487			299,487		293,014
Governmental service contracts		243,930			243,930		223,720
Impound fees		24,138			24,138		23,088
Retail sales, net of direct costs		12,157			12,157		28,577
Contribution of nonfinancial assets		139,598			139,598		67,109
Other income		108,900			108,900		47,567
Change in value of split-interest							
agreement							(5,881)
Change in beneficial interest in trusts				217,105	217,105		(721,396)
Investment income, net		810,250			810,250		(946,442)
Net assets released from restrictions -							
Satisfaction of time/purpose							
restrictions	_	591,633	_	(591,633)		_	
Total Support and Revenue		7,920,283		(32,650)	7,887,633		6,537,063
Expenses:							
Program Services -		2 261 540			2 261 540		2 070 (00
Shelter, behavior and training		3,261,548			3,261,548		2,878,609
Veterinary hospital		2,987,834			2,987,834		2,708,554
Community outreach		214,494	_		214,494		182,422
Total Program Services	_	6,463,876	_		6,463,876		5,769,585
Supporting Services -		756 010			756 010		5 60 101
Philanthropy		756,019			756,019		569,101
General and administrative	_	702,311			702,311		496,525
Total Supporting Expenses	_	1,458,330			1,458,330	_	1,065,626
Total Expenses		7,922,206			7,922,206		6,835,211
CHANGES IN NET ASSETS FROM	[
OPERATIONS		(1,923)		(32,650)	(34,573)		(298, 148)
Net Assets, Beginning Of Year		12,207,738		4,535,558	16,743,296		17,041,444
NET ASSETS, END OF YEAR	\$	12,205,815	\$		\$16,708,723	\$	16,743,296
THE ABBLID, END OF TEAK	Ψ	12,203,013	Ψ	1,502,700	Ψ10,700,723	<u>Ψ</u>	10,710,200

The accompanying notes are an integral part of the financial statements.

For the Year Ended December 31, 2023 Statement Of Functional Expenses

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(With Summarized Financial Information For the Year Ended December 31, 2023)

		Shelter,										General						
		Behavior		Veterinary		Community		Total				And		Total		2023		2022
	a	and Training		Clinic		Outreach		Programs	PI	Philanthropy	Adm	Administrative		Supporting		Expenses		Expenses
Salaries	69	1,945,374	∽	1,797,631	€9	154,168	∽	3,897,173	S	362,970	€	381,098	S	744,068	جم	4,641,241	€9	4,029,758
Employee benefits		171,925		174,332		9,237		355,494		25,186		35,204		60,390		415,884		378,837
Payroll taxes		151,887		138,936		11,169		301,992		27,827		29,869		57,696		359,688		310,347
Total Salaries																		
and related expenses		2,269,186		2,110,899		174,574		4,554,659		415,983		446,171		862,154		5,416,813		4,718,942
Advertising		170						170		17,276				17,276		17,446		16,480
Animal food		47,467						47,467								47,467		46,846
Contract services		151,339		255,753		39,626		446,748		67,193		116,153		183,346		630,094		575,885
Cost of special events										113,348				113,348		113,348		26,623
Credit card and sales platform																		
processing fees		46,118		51,784				97,902		29,052				29,052		126,954		131,514
Depreciation and amortization		233,073		41,834				274,907		8,963		14,941		23,904		298,811		207,451
Dues and subscriptions		986		13,115				14,101		1,396		0,670		11,366		25,467		28,060
Insurance		34,256		41,031		264		75,551		4,573		9,026		13,599		89,150		75,923
Legal and accounting												28,399		28,399		28,399		21,489
Miscellaneous		25,844		24,319				50,163		16,916		17,095		34,011		84,174		56,508
Office expense		5,020		4,216				9,236		432		1,941		2,373		11,609		8,291
Postage		588		1,152				1,740		21,105		1,618		22,723		24,463		20,295
Printing		873						873		23,437		47		23,484		24,357		20,500
Rent								•								•		36,232
Repair, maintenance																		
and security		129,145		36,392				165,537		20,444		18,166		38,610		204,147		145,906
Supplies		198,521		27,692				226,213		10,689		10,310		20,999		247,212		137,274
Travel and training		15,037		8,804				23,841		2,463		15,045		17,508		41,349		41,813
Utilities		94,275		20,909				115,184		2,749		11,940		14,689		129,873		131,996
Vehicle expense		3,421						3,421				1,489		1,489		4,910		10,114
Veterinary supplies		6,229		349,934				356,163								356,163		377,069
Total Expenses	8	3,261,548	S	2,987,834	S	214,494	s	6,463,876	~	756,019	S	702,311	8	1,458,330	\$	7,922,206	۶۹	6,835,211

The accompanying notes are an integral part of the financial statements.

Statement Of Cash Flows

For The Year Ended December 31, 2023

(With Summarized Financial Information For The Year Ended December 31, 2022)

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		2023		2022
Cash flows from operating activities:		2023		2022
Changes in net assets from operations	\$	(34,573)	\$	(298, 148)
Adjustments to reconcile changes in net assets	Ψ	(54,575)	Ψ	(270,110)
to net cash provided by operating activities:				
Depreciation expense		298,811		207,451
Loss on disposal of assets		270,011		12,401
Donated investments				(916,170)
Net (gain)/loss on investments		(535,435)		1,226,810
		(454,564)		1,220,010
Uncollectible government contributions Change in allowance for doubtful accounts		(434,304)		6,000
· ·		(217, 102)		721,396
Change in beneficial interest in trusts		(217,102)		5,881
Change in value of split-interest agreement		(2,000)		(2,000)
Contributions restricted for endowment in perpetuity		(2,000)		(2,000)
Changes in assets and liabilities:		419 740		(447.702)
Decrease (increase) in accounts receivable		418,749 15,990		(447,792)
Decrease (increase) in promises to give		,		(415,337)
Decrease in prepaid expenses		5,468		92,645
Decrease in inventories		5,394		3,940
(Decrease) in accounts payable		(54,434)		(1,019)
Increase in accrued payroll, and other liabilities		70,038		17,033
Net cash (used in) provided by operating activities		(483,658)		213,091
Cash flows from investing activities:	,	2 212 (06)		(2 745 712)
Purchases of investments		(3,213,686)		(3,745,713)
Sales of investments		4,448,955		7,785,453
Payments on split-interest agreement		(4,050)		(8,100)
Purchases of property and equipment	_	(918,095) 313,124		(3,465,891) 565,749
Net cash provided by investing activities		313,124	_	303,749
Cash flows from financing activities:				
Proceeds from contributions restricted for		2,000		2.000
investment of endowment in perpetuity		2,000		2,000
Net cash provided by financing activities		2,000	_	2,000
NET (DECREASE) INCREASE IN CASH AND CASH		// CO == 1)		= 00.040
EQUIVALENTS		(168,534)		780,840
Cash And Cash Equivalents, Beginning Of Year		1,115,579		334,739
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$</u>	947,045	<u>\$</u>	1,115,579

Notes To Financial Statements For The Year Ended December 31, 2023

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(1) **Nature Of The Society**

The Humane Society of Boulder Valley, Inc. (the "Society") serves Boulder, Colorado and the surrounding areas. Its mission is to protect and enhance the lives of companion animals by promoting healthy relationships between pets and people.

The Society is supported by contributions and grants; fees for services, such as: adoptions, lost and found services, pet training and behavior, and veterinary hospital.

(2) Summary Of Significant Accounting Policies

Method Of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles.

Basis Of Presentation

The Society reports information regarding its financial position and activities according to two classes of net assets that are based upon the existence or absence of restrictions on use that are placed by its donors: net assets without donor restrictions and with donor restrictions as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Prior - Year Amounts

The accompanying financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America (GAAP). Accordingly, such information should be read in conjunction with the Society's audited financial statements for the year ended December 31, 2022, from which the summarized information was derived.

Recently Adopted Accounting Standards

On January 1, 2023, the Society adopted Accounting Standards Update (ASU) 2016-13, Financial Instruments - Credit Losses (Topic 326) (ASC 326) and all related subsequent amendments thereto using the modified retrospective approach. This standard replaced the incurred loss methodology with an expected loss methodology that is referred to as the current expected credit loss ("CECL") methodology. CECL requires an estimate of credit losses for the remaining estimated life of the financial asset using historical experience, current conditions, and reasonable and supportable forecasts and generally applies to financial assets measured at amortized cost, including accounts and notes receivable. Results for the reporting periods beginning after January 1, 2023 are presented under CECL while prior period amounts continue to be reported in accordance with previously applicable accounting standards. Financial assets measured at amortized cost will be presented at the net amount expected to be collected by using an allowance for credit losses. The adoption did not have an impact to the financial statements for the year ended December 31, 2023.

Use Of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates, and those differences could be material.

Measure Of Operations

The statements of activities reports all changes in net assets, including changes in net assets from operating and non operating activities. Operating activities consists of those items attributable to the Society's ongoing program services and investment earnings. Nonoperating activities are limited to activities considered to be of a more unusual or nonrecurring nature.

Fair Value Measurements

The Society follows *Fair Value Measurements*, which among other things requires enhanced disclosures about investments that are measured and reported at fair value and establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under the standard are described below:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Society has the ability to access.

Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value.

Mutual funds: Valued at the published net asset value (NAV) of the shares held at the reporting date.

Equities: Valued at the closing prices reported on the active market on which the individual securities are traded.

Pooled trust: Valued as reported by the trust holding the investments.

Donated interest in time share: Reflected at fair market value at the date of the donation.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Society believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The carrying amount reported in the statement of financial position for cash and cash equivalents, accounts receivable, accounts payable and accrued payroll and other liabilities and accrued interest approximate fair value because of the immediate or short-term maturities of these financial instruments.

In general, investments are exposed to various risks, such as interest rate, credit and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of the investments will occur in the near term and that such changes could

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materially affect the investment balances and the amounts reported in the statement of financial position.

Cash And Cash Equivalents

The Society considers cash and cash equivalents to be cash on hand, demand deposits and repurchase accounts with maturities of 90 days or less, except those held for long-term investments.

Statement Of Cash Flows

For purposes of the statement of cash flows, cash and cash equivalents consists of demand deposits, and short term investments available for current use with an original maturity of three months or less.

Reconciliation of cash and restricted cash reported within the statement of financial position that sum to the total of the same such amounts in the statement of cash flows as of December 31, 2023 and 2022:

	 2023	 2022
Cash and cash equivalents	\$ 747,449	\$ 682,318
Restricted cash	 199,596	433,261
	\$ 947,045	\$ 1,115,579

Cash And Investments Restricted To Purchase Of Capital Expenditures

Cash and investments restricted to purchase of capital expenditures has been restricted by donors and is not available for operating purposes.

Accounts Receivable

Accounts receivable consists of amounts invoiced to companies. Management provides for probable uncollectible amounts through a valuation allowance so that the net amount reflects the amount that management expects to collect. The valuation allowance is based on management's assessment of the current status of individual accounts, historical collection information, and existing economic conditions. As of December 31, 2023, management believes receivables may not be fully collectible for the veterinary hospital and has therefore established an allowance account for \$16,000.

Leases

The Society determines if an arrangement is or contains a lease at inception. Leases are included in right-of-use (ROU) assets and lease liabilities on the Statements of Financial Position. ROU assets and lease liabilities reflect the present value of the future minimum lease payments over the lease term, and ROU assets also include prepaid or accrued rent. Operating lease expense is recognized on a straight-line basis over the lease term. The Society does not report ROU assets and lease liabilities

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for its short-term leases (leases with a term of 12 months or less). Instead, the lease payments of those leases are reported as lease expense on a straight-line basis over the lease term.

Compensated Absences

The Society accrues for the costs of compensated absences to the extent that the employee's right to receive payment relates to service already rendered, the obligation vests or accumulates, payment is probable, and the amount can be reasonably estimated.

Inventories

Inventories of pet supplies are stated at the lower of cost or net realizable value with cost determined by using the first-in, first-out (FIFO) method.

<u>Investments</u>

Investment income and gains restricted by donors are reported as increases in net assets without donor restrictions if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized.

Property And Equipment

Expenditures for property and equipment, in excess of \$1,000, are stated at cost and depreciated using straight-line methods based upon estimated useful lives as follows:

Buildings and improvements	10 to 40 years
Equipment	5 to 12 years
Automobiles	5 years
Furniture and fixtures	12 years
Software	3 years

Expenditures for maintenance and repairs are charged to the appropriate expense accounts as incurred. Expenditures for renewals or betterments which materially extend the useful lives of assets or increase their productivity are capitalized at cost. The costs and related allowances for depreciation of the assets retired or otherwise disposed of are eliminated from the accounts. The resulting gains or losses are included in the change in net assets. Construction in progress is not depreciated until the asset is placed into service.

Revenue And Revenue Recognition

The Society recognizes revenue from adoption fees when the animal is transferred to the new home. Surrender and impound fees, government service contracts and veterinary hospital revenue as services are performed. Pet training revenues are recognized over the training period. Retail and thrift and gift shop sales are recognized at the time of sale as returns are minimal. Sponsorships are recognized

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as a contribution as the Society does not provide any material benefits to the sponsors. Other revenue

is recognized as services are performed. Total revenue recognized at a point-in-time and over time amounted to \$3,337,781 and \$299,487, respectively.

The Society recognizes contributions when cash, securities or other assets, or an unconditional promise to give is received. Unconditional promises to give are recorded at net realizable value if expected to be collected in one year and at net present value if expected to be collected in more than one year. As of December 31, 2023, there was no material difference between the present value of the promises to give and the amount recorded in the financial statements which is at face value.

Management determines the allowance for uncollectible promises to give based on historical experience, an assessment of economic conditions, and a review of subsequent collection. Promises to give are written off when deemed uncollectible. As of December 31, 2023, the allowance was \$5,000.

Conditional promises to give with a measurable performance or other barrier and a right of return/right or release are not recognized until the conditions on which they depend have been met. As of December 31, 2023, the Society had no conditional promises to give.

The Society reports gifts of cash and other assets as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions.

Donated marketable securities and other non-cash donations are recorded as contributions at their estimated fair values at the date of donation.

Donated services, materials, and facilities that meet required criteria are reflected in the financial statements as contributions and expenses at fair market value or rates estimated by management at the time of the donation. In addition, many individuals volunteer their time and perform a variety of tasks that assist the Society. The Society received 39,020 volunteer hours for the year ended December 31, 2023. Amounts applicable to these donated services are not reflected in the accompanying financial statements because the volunteers' time does not meet the criteria for recognition.

Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Society reports expirations of donor restrictions when the donated or acquired assets are placed in service.

Notes To Financial Statements (Continued)

Methods Used for Allocation of Expenses from Management and General Activities

The cost of providing program and other activities have been summarized on a functional basis in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of Allocation
Salaries, wages and related payroll	Time and effort
Contract services, insurance	Allocated by estimated proportion of benefit
Equipment rental	Full-time equivalent
Miscellaneous	Full-time equivalent
Printing	Space allocation in newsletter
Repairs, maintenance and security; utilities	Square footage allocation
Depreciation	Square footage allocation

Reclassifications

Certain amounts have been reclassified in the prior year for comparative purposes.

Subsequent Events

The Society has performed an evaluation of subsequent events through July 28, 2025, which is the date the financial statements were available to be issued, and has considered any relevant matters in the preparation of the financial statements and footnotes.

(3) <u>Tax Exempt Status And Deferred Tax</u>

The Society, a public charity, has previously received notice from the Internal Revenue Service of exemption from income tax under Section 501(c)(3) of the Internal Revenue Code. Certain portions of the Society's operation are subject to unrelated business income tax. The Society has a net operating loss carry forward of \$3,120,222. The resulting deferred tax asset amounted to \$730,131 and has been fully allowed for as the Society does not expect to utilize it. Accordingly, this has not been reflected in the financial statements. During the year ended December 31, 2023, the valuation allowance increased by \$171,718. During the year ended December 31, 2023, no income tax expense was incurred.

The Society follows Accounting for Uncertainty in Income Taxes which requires the Society to determine whether a tax position (and the related tax benefit) is more likely than not to be sustained upon examination by the applicable taxing authority, based solely on the technical on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit

that is greater than fifty percent likely of being realized upon settlement, presuming that the tax position is examined by the appropriate taxing authority that has full knowledge of all relevant information. During the year ended December 31, 2023, the Society's management evaluated its tax positions to determine the existence of uncertainties, and did not note any matters that would require

recognition or which may have an affect on its tax-exempt status.

The Society is no longer subject to U.S. federal tax audits on its Form 990 and Form 990-T for years prior to 2020. Additionally, the Society is no longer subject to audits on its related state return by taxing authorities for years prior to 2019. The years subsequent to these years contain matters that could be subject to differing interpretations of applicable tax laws and regulations. Although the outcome of tax audits is uncertain, the Society believes no issues would arise.

(4) **Promises To Give**

As of December 31, 2023, promises to give are expected to be collected as follows:

Within one year	\$ 1,219,526
Less allowance for uncollectible promises to give	(5,000)
Within one year, net	1,214,526
Due in one to five years	26,100
Due in six to ten years	24,834
	\$ 1,265,460

(5) Beneficial Interest In Trusts

The following table presents the Society's fair value hierarchy and major categories for those assets measured at fair value on a recurring basis as of December 31, 2023:

	Level 1	 Level 2	 Level 3	Total_
Mutual funds				
International funds	\$ 75,836	\$	\$	\$ 75,836
Equity funds	461,520			461,520
Equities -				
Large cap	617,198			617,198
Mid cap	193,470			193,470
Small cap	116,613			116,613
International	146,937			146,937
Real assets	31,834			31,834
Fixed income	781,652			781,652
Pooled trust - equities,				
fixed income, and other			229,753	229,753
Investments at fair value	\$ 2,425,060	\$	\$ 229,753	2,654,813
Money market funds				128,178
Total investments				\$ 2,782,991

The Beneficial Interests in Trusts which are considered Level 1 based upon the underlying investments. The level 1 trusts are maintained in separate investment accounts on behalf of the Society and are not commingled with other funds by the Trustee, the Natalie Bentzen Trust is commingled with other funds by the trustee and therefore level 3. Accordingly, such investments are not reflected as Level 2 or 3 as the investments fair market value represents the Society's interest.

(6) Investments And Concentration Of Credit Risk

The following table presents the Society's fair value hierarchy and major categories for those assets measured at fair value on a recurring basis as of December 31, 2023:

	Level 1	 Level 2	 Level 3	Total
Mutual funds-				
Fixed income	\$ 53,033	\$	\$	\$ 53,033
Equity funds	1,348,314			1,348,314
Equities and ETFs -				
Fixed income bonds	1,260,760			1,260,760
International	400,434			400,434
Goods and services	441,672			441,672
Large blend	997,851			997,851
Small blend	223,135			223,135
Mid cap	249,938			249,938
High growth	5,563			5,563
REIT	8,419			8,419
Interest in time share			3,000	3,000
Total investments at fair value	\$ 4,989,119	\$	\$ 3,000	4,992,119
Money market		William Town		152,744
Total investments				\$ 5,144,863

The investments consist of numerous individual stocks in which no concentrations exist relative to any sectors or geographic areas.

The valuation technique used to measure the fair value of the Level 3 investments for the donated interest in time share was based upon the appraised value as of the date of donation. The Society has not obtained an appraisal on the property, and accordingly the value has not been adjusted during the year ended December 31, 2023.

The following schedule summarizes a reconciliation of level 3 investments:

Beginning balance	\$ 3,000
Ending balance	\$ 3,000

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The following schedule summarizes investment income for the year ended December 31, 2023:

Interest and dividend income Investment advisor fees Net realized gain Net unrealized gain Income distributed by beneficial trusts	\$ 148,125 (17,802) 121,888 413,547 144,492
Investment income, net	\$ 810,250

The Society's cash demand deposits are held at financial institutions in which deposits are insured by the Federal Deposit Insurance Corporation ("FDIC"). As of December 31, 2023, the Society's cash demand deposits did not exceed the FDIC insurance limit.

(7) **Endowments**

General

The Society's Endowment Fund was established by action of the Board of Directors (the "Board") to be maintained in perpetuity. The Endowment Fund may include both donor-restricted endowment funds as well as funds designated by the Board to function as endowments. The endowment funds may be established for either specific purposes or general operating use. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Society is subject to the State Prudent Management of Institutional Funds Act (SPMIFA) and, therefore, classifies amounts in its donor-restricted endowment fund as ent assets with donor restrictions until the Board appropriates amounts for expenditures and any purpose restrictions have been met. The Board of Trustees of the Society has interpreted SPMIFA as requiring the maintenance of only the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, the Society would consider the fund to be underwater in if the fair value of the fund is less than the sum of (1) the original value of initial and subsequent gifts to the fund and (2) any accumulations to the fund that are required to be maintained in perpetuity in accordance with applicable donor gift instrument. The Society has interpreted SPIMIFA to permit spending from underwater funds in accordance with prudent measures required under the law. In accordance with SPMIFA, the Society considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

Notes To Financial Statements (Continued)

- (1) The duration and preservation of the fund
- (2) The purposes of the Society and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Society
- (7) The investment policies of the Society

Changes in Endowment Net Assets as of December 31, 2023:

-	With Donor Restrictions
Endowment net assets,	
beginning of the year	\$ 1,859,398
Contribution	2,000
Investment return, net	270,030
Appropriation of endowment	
assets for expenditures	(112,862)
Endowment net assets,	
end of the year	\$ 2,018,566

Funds held in Trust

Funds held in trust in perpetuity by designation of the donor for the benefit of the Society are also subject to the restrictions of UPMIFA, and as such must be accounted for in a similar manner. However, appropriations from funds held in trust are determined in accordance with provisions of each individual trust. The Society is the trustee on the beneficial interest in trusts.

Return Objectives and Risk Parameters

An Investment Policy Statement (IPS) was adopted by the Board in November 2020. The Endowment Fund is invested as a portion of the "Pooled Fund" which strives to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. The Pooled Fund is invested with a long-term strategy with a balanced portfolio of equity, fixed-income, alternative assets, and cash.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Society has a policy of appropriating for distribution each year 4% of its endowment fund's average fair value over the prior eight quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. In establishing this policy, the Society considered the long-term expected return on its endowment. Accordingly, over the long term, the Society expects the current spending policy to allow its endowment to grow at an average of at least the CPI annually. This is consistent with the Society's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return. Appropriation may be made in the form of the Society's expenditure budget on an annual basis. During the year ended December 31, 2023, the Society had followed its spending policy.

(8) Property And Equipment

The following summarizes property and equipment as of December 31, 2023:

Land	\$ 24,480
Buildings and improvements	10,579,943
Equipment	833,155
Automobiles	173,052
Furniture and fixtures	278,899
Software	114,562
	12,004,091
Less: accumulated depreciation	(4,908,634)
	\$ 7,095,457

(9) Split-Interest Agreement

On August 21, 2006, the Society received property with a fair market value of \$180,000 under a charitable gift annuity agreement. Terms of the agreement call for quarterly payments to the donor under a joint annuity arrangement based upon an annuity rate of 4.5% of the initial fair market value of the property. The liability is discounted as 6.2% utilizing appropriate actuarial assumptions. The liability as of December 31, 2023, was \$73,277.

(10) Line Of Credit

The Society has a revolving line of credit with a financial institution with a maximum line of \$2,000,000. The line will bear interest at a rate per annum which is equal to the Wall Street Journal "index", which was 5.44% as of December 31, 2023, no amounts were outstanding.

(11) Net Assets With Donor Restrictions

As of December 31, 2023, net assets with donor restriction consisted of the following:

Subject to expenditure for specified purpose:		
Grace Bennett Jones Trust, principal and income distributions available	\$	942,682
Safety Net		65,313
Anti-cruelty fund		5,890
Medical access fund		51,335
Capital campaign		351,546
Total		1,416,766
Subject to the passage of time:		
Time restricted contributions		1,067,576
Subject to spending policy and appropriation:		
Virginia Christensen Trust, income distributions only for programs		
and capital improvement		1,555,354
Anna Belle Morris Trust, income distributions only		55,205
Natalie Bentzen Trust, income distributions for general operations		229,753
Endowment Fund - SHARE program		6,000
Endowment Fund - Humane education		50,000
Endowment Fund - other		122,254
Total		2,018,566
Grand total	\$ 4	4,502,908

(12) Expenses

Total expenses incurred during the year ended December 31, 2023, are as follows:

Total expenses reported by function	\$ 7,922,206
Cost of retail sales	31,296
	\$ 7,953,502

Notes To Financial Statements (Continued)

(13) Contributed Nonfinancial Assets

Gifts-In-Kind

The Society's gifts-in-kind received and utilized during the year ended December 31, 2023, consisted of the following:

Program	Mar	nagement				
Services	&	General	Fui	ndraising		Total
\$ 127,859	\$		\$		\$	127,859
		2,792		8,947		11,739
\$ 127,859	\$	2,792	\$	8,947	\$	139,598
\$	Services \$ 127,859	Services & & \$ 127,859 \$	Services & General \$ 127,859	Services & General Fur \$ 127,859 \$ \$ 2,792 \$	Services & General Fundraising \$ 127,859 \$ \$ 2,792 8,947	Services & General Fundraising \$ 127,859 \$ \$ 2,792 8,947

Donations were received for animal supplies which was valued using U.S. wholesale prices (principal market) of identical items. Other was valued and reported at the estimated fair value in the financial statements based on current rates for similar goods and services.

All gifts-in-kind received by the Society for the year ended December 31, 2023, were considered without donor restrictions and able to be used by the Society as determined by the board of directors and management.

(14) **Advertising Costs**

The Society expenses the costs of advertising the first time the advertising takes place. During the year ended December 31, 2023, advertising expense amounted to \$17,446.

(15) Retirement Plan

In June 2006, the Society implemented an Internal Revenue Code Section 403(b) tax-deferred plan. Employees scheduled to work at least 20 per week are eligible to participate in the plan. Employees wishing to participate elect to defer any whole percentage of their compensation (up to 75%) or a flat dollar amount per payroll period, provided they do not contribute more than the maximum permitted by law. The Society's plan includes discretionary employer matching or profit sharing contributions. Employees meeting other minimum eligibility requirements are eligible to receive employer contributions. Pension expense totaled \$85,587 for the year ended December 31, 2023.

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(16) Liquidity And Availability Of Financial Assets

The following reflects the Society's financial assets as of December 31, 2023:

Financial assets at year end		
Cash and cash equivalents	\$	747,449
Accounts receivable, net		74,093
Promises to give, current		1,067,576
Investments		4,966,609
Total financial assets		6,855,727
Less those unavailable for general expenditures within one year,		
due to:		
Contractual or donor-imposed restrictions:		
Investment in timeshare		(3,000)
Financial assets available to meet cash needs for		
general expenditures within one year	\$_	6,852,727

The Society's goal is to maintain financial assets to meet at least 4 months of operating expenses. As part of its liquidity plan, other cash holdings and investments will be deposited in accounts which preserve capital and provide growth. The Society also received distributions from its trust accounts and endowment funds which are not included above.

As discussed in Note 7, the Society can elect to receive an annual distribution from its endowment that is available to the Society for its unrestricted use.